



Urban
Redevelopment
Authority
of Pittsburgh

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200 Ross Street
Pittsburgh, PA 15219

ura.org

November 17, 2014

Jeffrey A. Romoff, President & CEO
UPMC
600 Grant Street, 62nd Floor
Pittsburgh, PA 15219

Dear Mr. Romoff:

On behalf of the Board of Directors of the Urban Redevelopment Authority of Pittsburgh (URA), I am writing to express concerns raised at our regular monthly board meeting yesterday.

As you may know, the Authority is the administrator and fiduciary on behalf of the Commonwealth of Redevelopment Assistance Capital Program (RACP) grants authorized by Governor Corbett. Presently under consideration by our board were a series of these grants, which included a \$2,500,000 award to Children's Hospital of Pittsburgh of UPMC for Growing Clinical Programs & Jobs pertaining primarily to the expansion of the Neonatal Intensive Care Unit.

Our board meeting was attended by a large crowd of public-interest stakeholders urging that this particular vote be rejected or tabled. After a lengthy and spirited public comment period and discussion, the Authority board voted unanimously to approve the actions related to the grant to UPMC Children's Hospital.

While this approval was ultimately granted, the board desired to issue this letter as a statement of their shared concern for the numerous issues raised yesterday regarding UPMC business practices.

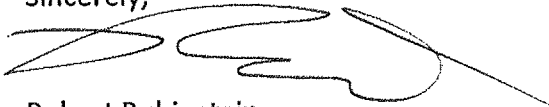
It should be noted that this sort of correspondence expressing the will of the board accompanying an approval action is unprecedented in all my years of service at the URA.

It is hereby conveyed to the board and executive leadership of UPMC – in recognition of its leadership role in the community, its status as the largest private employer in the Pittsburgh region, and a critical stakeholder in the economic and fiscal health of the region and its people – that the Board of Directors of the Urban Redevelopment Authority of Pittsburgh

strongly urges UPMC to take positive action toward improving the wages of UPMC service workers, allowing its workers to exercise their right to organize without undue interference, maintaining a strong network of regional hospitals that provide reliable access to diverse and economically challenged communities, expanding and improving care using UPMC's own considerable balance sheet for capital investment instead of relying on increasingly scarce public funds such as RACP, improving and reinstating relationships with *all* of the region's major health insurance providers to ensure continuity of access to UPMC doctors and facilities, and establishing a strong leadership position among non-profit stakeholders in the region by investing in and supporting the City, County and School District by providing for the substantial infrastructure and public services costs enjoyed across your wide real estate holdings.

We urge, through the good faith dialogue you and Mayor Peduto's Office are currently undertaking, that UPMC address these financial and moral issues in a responsible manner and believe that in so doing, you will make a bold statement that transcends UPMC's widely recognized leadership in the healthcare field, and affirms its commitment to civic health and prosperity.

Sincerely,



Robert Rubinstein
Acting Executive Director

Cc: Honorable William Peduto
Kevin Acklin, URA Board Chair / Chief of Staff for Mayor William Peduto
Honorable Jim Ferlo
Honorable Ed Gainey
Honorable R. Daniel Lavelle
Cheryl Hall-Russell, URA Board Member